Dominic Delmolino: We know that legacy technologies are often a constraint on agency performance. They limit innovation and agility, create security risks and cost too much to maintain. Without modernization, these challenges will only get worse. Embracing a cloud first approach is critical. By migrating to the cloud, agencies can take advantage of secure, mission-critical computing infrastructure that is adaptive, scalable and cost effective. This is an infrastructure that is modernizing itself daily. And new tools and more agile approaches are making it possible to manage the risks associated with large scale application modernization. Working in an (inaudible) fashion, agencies can migrate enterprise systems to the new without interruptions in service. To meet the needs of today’s mission, agencies need to deploy and update solutions faster and take greater advantage of available data. Embracing digital technologies is critical to meeting these needs. Digital platform and services make it possible to integrate and automate processes at a fraction of cost and effort previously required. Intelligence automation can deliver immediate benefits by improving both throughput, quality and consistency. And the increasing maturity of advanced analytics and artificial intelligence makes it possible to more quickly transform data into insights, actions and outcomes. Technology is fundamental to agency performance today. It is deeply embedded into every facet of the mission, business and operations. This has given CIOs a central role in agency operations. They’re often responsible for turning vision and ambition into impact and outcomes. The most successful CIOs are leading their agency in pivoting to the new by taking advantage of new methods like agile and design thinking. They are helping to create more adaptive, intelligent operations. The end goal is to create an IT organization that can drive innovation, performance and efficiency at mission speed and scale.