

Assure supply & delivery

NOW: PIVOT TO ESSENTIAL PRODUCTS

- **Maximize capacity** to produce essential medical devices for fighting COVID-19.
- **Create visibility** across the essential products supply chain by identifying at-risk areas and drive risk mitigation.
- **Establish business continuity** plans to address demand volatility (upwards, downwards and recovery spike) across product portfolios.
- **Evaluate low-tech** product options to quickly scale manufacturing capability and throughput – such as reverting to more utilitarian product features.
- **Develop partnerships** with cross industry manufacturers and suppliers to produce critical, in-demand products.
- **Share price impacts transparently** from supply chain constraints to avoid margin stacking.

NEAR TERM: AMPLIFY AND AUGMENT CORE CAPABILITIES

- **Embed scenario planning** to prepare for ongoing impacts to product demand, supply, production capacity and other potential issues.
- **Ramp-up and re-tool** manufacturing capabilities to meet increased demand of critical medical technology products.
- **Enhance and evolve workforce protection measures** by instituting more stringent policies and procedures. Leverage mobility and software tools to enable remote collaboration and monitoring.
- **Monitor and address ongoing risks** to operations, workforce, supply and the value chain to meet new regulatory reporting requirements.