

Assure supply & delivery

NOW: **ASSESS SCENARIOS OF INCREASED DISRUPTION**

- Conduct simulations of unlikely scenarios that assess operations and value chain risk as disruption becomes more severe and global in nature.
- Address the impact of additional border closures and reduction in freight options on lead times that could require changes in inventory position.
- Assess demand for COVID-19 related treatments as well as for other medications that could see significant demand drops due to behavioral changes like social distancing and limited access to medical treatment.
- Assesses additional Business Continuity Protocols to protect employees and continue operations –critical for manufacturing, packaging and distribution centers.

NEAR TERM: **IDENTIFY IMMEDIATE RISK AND ACT TO MITIGATE**

- Ensure your command center is focused on your “products at risk” and critical value chain elements while allowing low risk operations to continue in a more normal fashion (2-speed approach).
- Decide mitigating actions to ensure supply specifically for medication relevant in COVID-19 treatment, as well as for “products at risk” like; vaccines and biologics that are more demanding to produce, store and distribute.
- If required, quickly address shortcomings in scenario planning capability to allow for ongoing simulations.
- Define and implement additional Business Continuity Protocols to protect employees and ensure continued operations at critical sites.