

**Executive Briefing Series**  
**Supporting High Performance Government:**  
**Leading Large Scale Change**  
**Biographies**  
**December 9, 2004**

**Andrew M. Alper**

President, Economic Development Corporation

Andrew M. Alper was appointed President of New York City Economic Development Corporation (NYCEDC) by Mayor Michael R. Bloomberg on January 15, 2002. NYCEDC is the City's primary vehicle for business recruitment, corporate retention, and economic development services. Prior to joining NYCEDC, Andy was Managing Director and Partner at Goldman, Sachs & Company. During his twenty-one year tenure at Goldman Sachs, Andy served as Chief Operating Officer of the Investment Banking Division, Co-Head of the Financial Institutions Group, Vice President of Corporate Finance and an Associate of Corporate Finance. After completing his undergraduate degree at the University of Chicago, Andy went on to earn his MBA from the University of Chicago Graduate School of Business. Andy is a trustee of the Brearley School, a member of the Council of the University of Chicago Graduate School of Business and a trustee of the University of Chicago where he chairs the Development and Alumni Relations Committee.

**Richard Cho**

Program Officer, Corporation for Supportive Housing

Richard Cho provides technical assistance around housing development and finance, social service planning, and organizational development to non-profit providers of housing and services to homeless persons and persons with special needs. Mr. Cho also provides technical assistance to government and policymakers around supportive housing models and homelessness prevention strategies for persons at-risk of homelessness after leaving correctional settings. He appeared on a 2003 US Department of Housing and Urban Development webcast entitled *Prisoner Re-entry Housing Options*, and has co-authored several reports and publications discussing the housing needs of former prisoners, as well as promising models and practices that can prevent their homelessness and reduce their risk of recidivism. Previously, Mr. Cho worked at AIDS Housing Corporation, a non-profit that provides technical assistance to HIV/AIDS housing providers in New England. Mr. Cho received his Master in City Planning degree from Massachusetts Institute of Technology, and completed his undergraduate work at the University of Chicago.

**Kathleen Coughlin**

Assistant Commissioner for Discharge Planning, Department of Correction

Ms. Coughlin is the Assistant Commissioner for Discharge Planning with the NYC Department of Correction. In that role she is charged with designing, implementing and evaluating internal and external systems to improve outcomes for those leaving New York City jails. Working in concert with many other city agencies, service providers and advocates, the focus of this work is on providing case management, after-jail, in areas of greatest need, including housing, addiction treatment, employment and family reunification. Before joining DOC earlier this year, Ms. Coughlin worked in numerous roles with the NYS Office of Alcoholism and Substance Abuse Services (OASAS). As the Director of OASAS' downstate regional operations she was responsible for the management of over 300 addiction treatment and prevention programs in New York City and on Long Island. Ms. Coughlin's undergraduate work was in sociology and political science, and her graduate work in public administration.

**John Feinblatt**

Criminal Justice Coordinator for the Mayor

John Feinblatt is the Criminal Justice Coordinator for the Mayor. Prior to his appointment, he most recently founded and directed the Center for Court Innovation. He has also served as Director of the Midtown Court Deputy Executive Director of Victims Services (now Safe Horizon), and a staff attorney at the Legal Aid Society. Feinblatt earned a BA at Wesleyan University and a JD from the Columbus School of Law at Catholic University.

**Martin F. Horn**

Commissioner, Department of Correction

Martin F. Horn was appointed by Mayor Michael R. Bloomberg to serve as Commissioner of the New York City Department of Correction. Prior to this appointment, he was named by Mayor Bloomberg to serve as Commissioner of the New York City Department of Probation. Commissioner Horn will continue to serve as Commissioner of the Probation Department as the Bloomberg administration seeks legislation allowing the agencies to merge. Horn earlier served as executive director and chief operating officer for the New York State Division of Parole, was assistant commissioner of corrections for New York State and Superintendent of Hudson Correctional Facility. Horn earned a bachelor's degree in government from Franklin and Marshall College in Lancaster, Pennsylvania in 1969, and a master's degree in criminal justice from John Jay College, City University of New York, in 1974.

**Linda Gibbs**

Commissioner, Department of Homeless Services

Linda Gibbs is the Commissioner of the Department of Homeless Services. Prior to her appointment, Linda Gibbs was Deputy Commissioner for Management and Planning at the Administration for Children's Services, Project Director at the Vera Institute of Justice, and Deputy Director of the Mayor's Office of Management and Budget. Gibbs received a BS at the State University of New York at Potsdam and a JD at the State University of New York at Buffalo.

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**Marta Nelson**

Director, Adolescent Portable Therapy (APT), Vera Institute of Justice

Marta Nelson joined Vera in May 1999 to develop an intervention that would help prisoners successfully resettle in their home communities. In partnership with the New York State Department of Correctional Services and the Division of Parole, Vera demonstrated this project in the Queensboro Correctional Facility in New York City from February 2002 through February 2003. Marta and her staff are now working with other jurisdictions to develop similar re-entry initiatives. Marta was formerly a lawyer at the Brennan Center for Justice and the Prisoners' Rights Project of the New York Legal Aid Society, where she worked to improve access to health care and education for people incarcerated in New York City jails. She has a B.A. from Brown University and a J.D. from the University of Michigan Law School.

**JoAnne Page**

Executive Director, The Fortune Society

Ms. Page has over thirty years experience in criminal justice, the last 15 of which have been spent as Executive Director of The Fortune Society. Ms. Page is a graduate of Yale Law School, and currently serves as the Chair of the Executive Committee of the Milton S. Eisenhower Foundation. Ms. Page has developed services that serve as national models in areas ranging from HIV case management, to alternatives to incarceration and The Fortune Academy is considered a model re-entry housing program. In addition to presentations at conferences, she frequently is interviewed on national television about criminal justice issues, and has appeared in such diverse settings as CNN, The News Hour with Jim Lehrer and The O'Reilly Factor.

**Frank Squillante**

Warden, Department of Correction

Warden Squillante has been with the New York City Department of Correction for twenty one years. He served in many ranks and facilities both on and off Rikers Island. Currently, Warden Squillante is orchestrating a Massive Discharge Planning/ Prisoner Re-Entry Program for the 2,100 bed sentenced jail he commands on Rikers Island. Warden Squillante continues his program efforts to reduce the recidivism cycle in New York City.

**Mindy Tarlow**

Executive Director, Center for Employment Opportunities (CEO)

Ms. Tarlow runs the Center for Employment Opportunities, large New York-based nonprofit corporation that provides employment services to men and women returning from prison and others under community supervision. CEO was created by the Vera Institute of Justice in the late 1970s and has been operating as an independent corporation since 1996. Ms. Tarlow began her association with CEO as a Program Director at the Vera Institute of Justice in 1994. Prior to joining CEO, Ms. Tarlow spent close to ten years at the New York City Office of Management and Budget where she rose from Senior Analyst in 1984 to Deputy Director in 1992. Ms. Tarlow guided many criminal justice projects during her tenure in government including co-authoring the Mayor's Safe Streets, Safe City Omnibus Criminal Justice Program. Ms. Tarlow holds a Bachelor's degree with honors from Boston University.

**Arthur R. Miller**

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## Professor of Law

Arthur R. Miller is the Bruce Bromley Professor of Law at Harvard Law School, where he has taught since 1971. Mr. Miller has moderated numerous Socratic dialogues for several acclaimed PBS series, including *The Constitution: That Delicate Balance*, *Managing Our Miracles*, *Health Care in America*, and *The Presidency*; he won an Emmy award for *The Sovereign Self*. He appears regularly on ABC's *Good Morning America* and Court TV. Professor Miller has been a moderator on many Fred Friendly Seminars series including the recent programs *Disconnected: Politics, the Press and the Public*; *Epidemic!*; *Before I Die: Medical Care and Personal Choices*; and *Liberty & Limits: Privacy and Security on the Eve of the Millennium*. Previous programs include *The Constitution: That Delicate Balance*; *Ethics in America*; *In the Face of Terrorism* and *That Delicate Balance II: Our Bill of Rights*. Mr. Miller earned his undergraduate degree from the University of Rochester and his law degree from Harvard Law School. Before joining the Harvard faculty, he practiced law in New York City and taught at the University of Minnesota and the University of Michigan.

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