

**Executive Briefing Series
Supporting High Performance Government:
Leading Large Scale Change
Biographies
December 6th, 2005**

Stanley Brezenoff

President and CEO, Continuum Health Partners

Stanley Brezenoff was named President and Chief Executive Officer of Continuum Health Partners in July 2003. Continuum delivers care through nearly 3,100 certified beds in seven major hospital facilities throughout Manhattan and Brooklyn, and through group and private practice settings and ambulatory centers in Manhattan, Brooklyn, the Bronx and Westchester County. The hospital system maintains an annual operating budget of \$2.3 billion, employs over 16,000 individuals (the fifth largest employer in the metropolitan area) and provides a home base for over 5,000 affiliated physicians.

From 1990 to 1995, Mr. Brezenoff was Executive Director of the Port Authority of New York and New Jersey, a public-sector corporation that operates the world's largest complex of trade and transportation facilities, including the World Trade Center.

Mr. Brezenoff's career in New York City public service began in 1978 when he was appointed Commissioner for the Department of Employment and later as Administrator of the Human Resources Administration. From 1981 to 1984, Mr. Brezenoff was President of the New York City Health and Hospitals Corporation (HHC), which governs the world's largest non-federal health care system.

In 1984, Mayor Edward Koch asked Mr. Brezenoff to serve as Deputy Mayor for Operations and then as First Deputy Mayor of the City of New York. In that position, he directed the day-to-day operations of city agencies, including Police, Fire, Sanitation, Parks, Transportation, Corrections, Juvenile Justice, Probation, Human Resources, Health, and Aging. During that time, he was also a member of the Metropolitan Transportation Authority Board, mayoral liaison to the Board of Education and City University of New York (CUNY), as well as Chairman of HHC.

Michele Cahill

Senior Counselor to the Chancellor for Education Policy, Senior Executive, Office of Youth Development & School-Community Services, New York City Department of Education

Michele Cahill joined the Department of Education as Senior Counselor to the Chancellor for Education Policy in September, 2002. In this position Ms. Cahill has

played a central role in the development of Children First reforms including secondary education reform, reorganization, accountability, new school development, and parent engagement. In October, 2004 Ms. Cahill also assumed the responsibilities of the Office of Youth Development and School-Community Services where she oversees Alternative schools and programs, Guidance Services, Attendance, and the Multiple Pathways to Graduation strategy.

Previously, as senior program officer for education at the Carnegie Corporation of New York, Ms. Cahill spearheaded the New Century High School initiative that has played a vital role in creating new, small academically rigorous high schools in New York City. Prior to her position at Carnegie, Ms. Cahill served as Vice President of the Fund for the City of New York and founder and director of the Fund's Youth Development Institute, and as Vice President and Director of School and Community Services at the Academy for Educational Services, where she lead several national demonstration projects on school reform working with more than twenty urban districts.

Ms. Cahill has a degree in urban studies from St. Peter's College, an M.A. in urban affairs from the University of Wisconsin-Milwaukee, and has also done doctoral work in Social Policy and Planning at Columbia University where she was a Revson Fellow on the Future of the City of New York.

Shaun Donovan

Commissioner, Housing Preservation and Development

Mr. Donovan was named Commissioner of the New York City Department of Housing Preservation and Development (HPD) on March 4, 2004 by Mayor Michael R. Bloomberg. Commissioner Donovan is responsible for implementing Mayor Bloomberg's \$3 billion housing initiative, "Housing in the New Marketplace: Creating Housing for the Next Generation," which will fund the creation or preservation of 65,000 units of housing over five years. It is the City's most ambitious housing plan in over 20 years.

Commissioner Donovan joins the Administration from Prudential Mortgage Capital Company where he was the Managing Director overseeing \$1.5 billion of debt and equity investments in federal, state and local subsidized affordable housing and President and CEO of one of the nations largest Federal Housing Administration lenders. Before Prudential, Commissioner Donovan was a visiting scholar at New York University where he studied federally-assisted and Mitchell-Lama housing in New York City. He has held a number of positions at the United States Department of Housing and Urban Development including Acting Federal Housing Commissioner and Deputy Assistant Secretary for Multifamily Housing. Commissioner Donovan earned a Master of Public Administration from the Kennedy School of Government at Harvard, a Masters in Architecture from Harvard Graduate School of Design, and a BA from Harvard University.

Linda Gibbs

Commissioner, Department of Homeless Services

Linda Gibbs was appointed Commissioner of New York City's Department of Homeless Services in January 2002. Among several major accomplishments during her tenure has been the support of Mayor Michael R. Bloomberg's release of *Uniting*

for Solutions Beyond Shelter, the city's five-year action plan to overcome homelessness on New York City's streets and in shelters. The action plan, released in June 2004, shifts the paradigm away from the expansion of an ever-growing shelter system to a focus on homelessness prevention, supportive housing, and other long-term solutions. The result of a nine month planning process, the plan represents a first-ever coordinated effort among the public, private and nonprofit sectors to end chronic homelessness in New York City.

Additional accomplishments include the brokering of a landmark settlement in 20-year homelessness litigation; placing more families into permanent housing in a single year than in any other year in agency history; implementing first-ever Client Responsibility Standards in the single adult and family shelter systems; and, implementing a comprehensive performance incentive program for family service providers.

Since her graduation from law school, Linda has served in both the Executive and Legislative branches of city government for the last twenty years. She has worked for the Administration for Children's Services, the City Council, the Mayor's Office, and in an independent Charter Revision Commission. A native of Menands, New York, and a graduate of SUNY Potsdam and SUNY Buffalo, she currently lives in Brooklyn with her husband and two children.

Event Chairs

David I. Moskowitz

Accenture
Senior Executive

David Moskowitz is responsible for Accenture's government industry practice in New York City. Mr. Moskowitz has more than twenty years of experience leading government and higher education technology and transformation projects. Most recently, he has overseen implementation of the New York City 311 customer service center, New York City's eGovernment program, and a new, enterprise human resources system.

In addition to his project and program management experience, Mr. Moskowitz has extensive knowledge of New York City government operations, having worked 12 years for the City of New York, including four years as deputy commissioner for the Department of General Services. He joined Accenture in 1994.

Marian S. Krauskopf

Co-Director of the Research Center for Leadership in Action Robert F. Wagner
Graduate School of Public Service, NYU

Marian S. Krauskopf is a founding Co-Director of a new Leadership Center that is focused on building practice-grounded knowledge about leadership that will support the effective work of practitioners in the public and nonprofit sectors. She is also responsible for coordinating the Leadership for a Changing World

program for the Ford Foundation. As a consultant to the Foundation, she designed this national signature initiative, and managed the program's implementation, coordinating a partnership of three organizations, and the annual distribution of over \$2 million in awards. She has developed and managed several other Public sector fellowship programs as Deputy Commissioner for Training and Development in New York City government. In this capacity, she was responsible for creating and managing training and development opportunities for New York City employees at all levels.

She previously served as the Clinical Director at the Center for Workplace Policy and Practice at Columbia University. Her publications focus primarily on benefit supports for employees at the workplace and on process re-engineering and redesign. She received a Bachelor of Arts degree, cum laude, from Brandeis University, and a Master of Arts degree from Columbia University.

Ellen Schall

Dean, Robert F Wagner Graduate School of Public Service, NYU

A graduate of NYU School of Law, Dean Schall joined the Wagner School faculty in 1992. Dean Schall's academic work focuses on leadership, innovation and organizational development. Prior to joining NYU Wagner, Dean Schall built a reputation as a thoughtful and effective leader of change. From 1983 to 1990, she was commissioner of the NYC Department of Juvenile Justice (DJJ). Under her leadership the Department of Juvenile Justice won national recognition for innovative programming and excellent management and was selected by Harvard University and the Ford Foundation for their prestigious Innovations Award. Schall's and DJJ's accomplishments were highlighted in the 1989 PBS documentary "Excellence in the Public Sector with Tom Peters."

Dean Schall has extensive experience in nonprofit management and governance. She served as president of the National Center for Health Education from 1990 to 1992. She has been an active board member of University Settlement House since 1973 and served as Board President from 1977 to 1986. With Judith Kaye, New York State's Chief Judge, she co-chaired the Permanent Judicial Commission on Justice from 1991 to 1999. In 1995, she was elected a fellow of the National Academy of Public Administration. She is also a past president of the Association for Public Policy Analysis and Management.

Dean Schall is the recipient of numerous awards, including the 2001 NYU Distinguished Teaching Medal, the 1997 Public Service Award from the NYU School of Law Alumni Association, the 1990 Osborne Medal given by the Osborne and Correctional Associations for achievement in criminal justice and the 1989 Florence E. Allen Award for exceptional attainment in the law given by the Women's Bar Association and NYU Law School.

Dean Schall continues to teach Reflective Practice, a course she created for the Wagner School that helps students learn to build theories about their own practice.